Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information

Open to Public

	For th	ne 2021 calendar v	ear, or tax year begin	nina		, 2021, a	nd end	ina		, 20		
		f applicable:		stream Alliance In	<u> </u>	, 2021, 4	ila cila		D Emn	loyer identific		
		s change	_	SCIEDII AIIIAIICE III					ь гшр	47-303		
H		•	Doing business as	O h 'f 'l ' t del' d te t t	tl-l \		D/		F T-1		3394	
\equiv	Name c	•	,	O. box if mail is not delivered to street	(address)		Room/su	iite	E l'elep	hone number		
\vdash	Initial re		1867 Lindamoor					279-3543				
Н		turn/terminated		vince, country, and ZIP or foreign pos	tal code					ss receipts		
\sqcup		ed return	Annapolis, MD					ļ.	\$ 1,673,453			
Ш	Applicat	tion pending	F Name and address of pri	ncipal officer:				H(a) Is this a g	roup return	for subordinates?	Yes X No	
								H(b) Are all s	ubordina	tes included?	Yes No	
<u> </u>	Tax-exe	empt status: X 501	(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or	527		If "No," a	attach a li	st. See instruct	ions	
J	Website	e: N/A						H(c) Group e	xemption	number		
		organization: X Corp	poration Trust Ass	ociation Other ►		L Year of formation	on: 201	L5 M S	tate of le	gal domicile:	MD	
Pa	rt I	Summary										
	1	Briefly describe t	the organization's miss	ion or most significant activiti	es: Pro	vide sign	ifica	nt outd	oor e	nvironm	ental	
_		educational	l experiences t	o prepare the next	generat	tion to be	e lea	ders and	d ste	wards o	fa	
Governance		sustainable	e environment.									
r E												
Š	2	Check this box >	if the organization	discontinued its operations of	or disposed	of more than 2	25% of	its net asset	s.			
	3	Number of voting	g members of the gove	rning body (Part VI, line 1a)					3		7	
Activities &	4	Number of indep	endent voting member	s of the governing body (Par	t VI, line 1b)				4		7	
iţi	5	Total number of	individuals employed ir	calendar year 2021 (Part V	, line 2a)				5		4	
흟	6	Total number of	volunteers (estimate if	necessary)					6		15	
Ā	78	a Total unrelated b	ousiness revenue from	Part VIII, column (C), line 12					7a		0	
	1	Net unrelated bu	usiness taxable income	from Form 990-T, Part I, line	11				7b		0	
								Prior Year		Cur	rrent Year	
	8	Contributions and	d grants (Part VIII, line	1h)				434	,919		1,641,475	
ē	9		• ,	e 2g)					*		31,779	
enc	10	ŭ	•	A), lines 3, 4, and 7d)					445		199	
Revenue	11			nes 5, 6d, 8c, 9c, 10c, and 11e					-115		0	
-	12			must equal Part VIII, column				435	,364		1,673,453	
	13			X, column (A), lines 1-3)	` ' '			133	, 301		0	
	14			K, column (A), line 4)							0	
	15							197	,804		197,210	
S			es, other compensation, employee benefits (Part IX, column (A), lines 5-10)								7,600	
Expenses			expenses (Part IX, co			27,274					7,000	
ă	17	_	(Part IX, column (A), lii					1 2 1	,226		120,065	
ш	18			equal Part IX, column (A), lir					,030		324,875	
	19			18 from line 12					,334		1,348,578	
		Trevende less ex	perioco. Odbiraci iiric	10 110111111111111111111111111111111111		· · · · · ·		nning of Curre		Enc	d of Year	
Net Assets or	ਲ ਛ 20	Total assets (Pa	rt Y line 16)				_		,612	Lik	1,722,160	
Sset	21	Total liabilities (F	,						,760		6,730	
et	22	,		line 21 from line 20					,852		1,715,430	
	rt II	Signature		ille 21 Hom ille 20		• • • • • •	•	300	,032		1,715,430	
				rn, including accompanying schedules	s and statement	s. and to the best	of my kno	wledge and beli	ef. it is			
				icer) is based on all information of whi					,			
		Donald	Paugh									
Sig	ın	Signature of co							l Da	ate		
He		1		r of Operations								
116			name and title	I OI OPELACIONS								
		Print/Type prepare		Preparer's signature		Date		Ok1	X if	PTIN		
Pai	d	7, , ,					22	Check			02804	
	u epare	Joanna Kot		Joanna Kouvaras		11-14-20		self-emp	oloyed	PU140	02804	
	e On			ouvaras CPA				Firm's EIN ►				
US	e On	Iy Firm's address ▶		wild Road				Phone no.	410	215 050	_	
Mar	tho I	C discuss this rate		Park MD 21146					410-	315-859	Ves No	

47-3035594

Checklist of Required Schedules Part IV

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
_	complete Schedule A	1	X	
2	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		37
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)	3		Х
4	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,	_		
,	assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
•	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
a				
	complete Schedule D, Part VI	11a	Х	
k				
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
C				
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
C	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets	44.1		
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d 11e	X	
•		Tie	Х	
f	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If</i> "Yes," <i>complete Schedule D, Part X</i>	11f		х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete</i>			
124	Schedule D, Parts XI and XII	12a	х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If</i>	124	Λ	
_	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		x
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I See instructions	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
_	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		х
20 a		20a		Х
t oa	, , ,	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	~		
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

Form 990 (2021) Upstream Alliance Inc
Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		x
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23		х
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member or any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
	persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
_	Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If	200		
h	"Yes," complete Schedule L, Part IV	28a 28b	х	77
b	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If	200		Х
С	"Yes," complete Schedule L, Part IV	28c		v
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If</i> "Yes," <i>complete Schedule M</i>	29		x
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	25		Λ
00	conservation contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If</i> "Yes," <i>complete Schedule N, Part I</i>	31		x
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes,"	<u> </u>		
-	complete Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34		x
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and			
	19? Note : All Form 990 filers are required to complete Schedule O.	38	х	
Par				
	Check if Schedule O contains a response or note to any line in this Part V			Ш
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Form W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	Х	

47-3035594 Part V Statements Regarding Other IRS Filings and Tax Compliance (continued) Yes No Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 2b Х Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. Did the organization have unrelated business gross income of \$1,000 or more during the year?........ 3a Х If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O......... 3b h At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a х **b** If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 5a х b Х С 5c Does the organization have annual gross receipts that are normally greater than \$100,000, and did the 6a Х If "Yes," did the organization include with every solicitation an express statement that such contributions or 6b Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods х b 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was 7с x d 7d Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? х 7f х f If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?.... g 7g Х If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? h 7h Х 8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the 8 Sponsoring organizations maintaining donor advised funds. 9a Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 10 Section 501(c)(7) organizations. Enter: Section 501(c)(12) organizations. Enter: 11 Gross income from other sources (Do not net amounts due or paid to other sources Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? . 12a 12a Section 501(c)(29) qualified nonprofit health insurance issuers. 13 Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which 13b C 14a Did the organization receive any payments for indoor tanning services during the tax year? Х If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15 х If "Yes," see instructions and file Form 4720, Schedule N. 16 16 х If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any 17 If "Yes," complete Form 6069.

Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			. X
Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or			
	if the governing body delegated broad authority to an executive committee or similar			
	committee, explain on Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2	x	
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		х
6	Did the organization have members or stockholders?	6		х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a		х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b		х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	x	
b	Each committee with authority to act on behalf of the governing body?	8b	x	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses on Schedule Q	9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	x	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a		х
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c		
13	Did the organization have a written whistleblower policy?	13		х
14	Did the organization have a written document retention and destruction policy?	14		х
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	х	
b	Other officers or key employees of the organization	15b	x	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ► Maryland	_	-	_
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)			
	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
	☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy,			
	and financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			

Donald Baugh (410)279-3543, 1867 Lindamoor Dr, Annapolis, MD 21401

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OHILL		(2021)

Section A.

7 –				

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Part VII **Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

- Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- · List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

		(C)									
(A)	(B)	Position				(D)	(E)	(F)			
Name and title	Average		(do not check more than one box, unless person is both an				Reportable	Reportable	Estimated amount		
rano ana ala	hours					trustee)		compensation	compensation	of other	
	per week							from the organization (W-2/	from related organizations W-2/	compensation from the	
	(list any hours for	or c	Inst	Officer	Ke)	em Hig	Former	1099-MISC/	1099-MISC/	organization and	
	related	Individual trustee or director	nstitutional trustee	cer	Key employee	hest	mer	1099-NEC)	1099-NEC	related organizations	
	organizations	al tru tor	onal		ploy	e con					
	below	ıstee	trust		ее	pen					
	dotted line)		66			Highest compensated employee					
						٦					
(1) Mike Hirshfield	1.00										
Director		х						0	0	0	
(2) Michael Tannen	2.00										
Director		х						0	0	0	
(3) Kevin Maxwell	1.00										
Director		х						0	0	0	
(4) Delicia R Hand	1.00										
Director		х						0	0	0	
(5) Donald Baugh	30.00										
Director of Operations		х			х			0	0	0	
(6) Julia Baugh	1.00										
Director		х						0	0	0	
(7) Walter Brown	2.00										
Secretary		х		х				0	0	0	
(8) Tom Lewis	2.00										
Treasurer		х		х				0	0	0	
<u>(9)</u>											
(10)											
<u>(11)</u>											
(48)											
(12)											
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Form 9	90 (2021) Upstream Alliance	Inc								47-	3035594		Page 8
Part	VII Section A. Officers, Directors, Trustee	es, Key Emp	loyee	s, an	nd H	ighe	est Co	omp	ensated Employe	es (continue	d)		
	(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box,	, unles er and	Pos eck m	son is	han one s both ar Highest compensated	n)	(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (\) 1099-MISC. 1099-NEC)	n I W-2/ / c	(F) sistimated a of othe compense from the organizatio lated organ	er ation e n and
<u>(15)</u>													
<u>(16)</u>													
<u>(17)</u>													
<u>(18)</u>													
(20)													
<u>(21)</u>													
(22)													
(23)													
(24)													
(25)													
1b	Subtotal							· •					
c d	Total from continuation sheets to Part VII, Sect Total (add lines 1b and 1c)					• •			0		0		0
2	Total number of individuals (including but not limit	ted to those I								of			
	reportable compensation from the organization	<u> </u>										Yes	No
3	Did the organization list any former officer, direct employee on line 1a? <i>If</i> "Yes," <i>complete Schedu</i>		-				-		•				7
4	For any individual listed on line 1a, is the sum of re											,	X
	organization and related organizations greater the individual										4	1	v
5	Did any person listed on line 1a receive or accrue											r	X
0 1:	for services rendered to the organization? If "Yes	s," complete	Sched	lule J	J for	suc	h pers	son			5	5	х
<u>Section</u>	on B. Independent Contractors Complete this table for your five highest compensa	ated independ	dent co	ntrac	ctors	that	t recei	ved	more than \$100.00	10 of			
	compensation from the organization. Report comp										year.		
	(A)								(B)			(C)	
	Name and business addres	SS							Description of service	es	Comp	pensation	
2	Total number of independent contractors (including received more than \$100,000 of compensation from	_				ted a	above) wh	10				

47-3035594

		Check if Schedule O contains a respons		oto to any mio m	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under
	1a	Federated campaigns	1a					sections 512–514
	b		1b					
Contributions, Gifts, Grants and Other Similar Amounts	C	Fundraising events	1c					
	d		1d					
	e	Government grants (contributions)	1e	33,323				
nigi Jigi	f	All other contributions, gifts, grants,		33,323				
Sic		and similar amounts not included above	1f	1,608,152				
but	q	Noncash contributions included in		,_,				
on tri		lines 1a-1f	1g	\$				
ğδ	h	Total. Add lines 1a-1f		•	1,641,475			
				Business Code				
	2a	Expedition receeipts		900099	31,779	31,779		
, <u>vi</u>	b							
Ser	С							
am	d							
Program Service Revenue	е							
<u>r</u>		All other program service revenue						
		Total. Add lines 2a-2f			31,779			
	3	Investment income (including dividends, into			100			100
	4	other similar amounts)			199			199
	5	Royalties						
		(i) Rea		(ii) Personal				
	6a			(ii) i ersonai				
		Less: rental expenses 6b						
		Rental income or (loss) 6c						
		, , ,						
	7a	Gross amount from (i) Securiti		(ii) Other				
		sales of assets						
		other than inventory 7a						
	b	Less: cost or other basis						
enne		and sales expenses 7b						
>		Gain or (loss)						
Re		Net gain or (loss)	•	· · · · · · · · ·				
Other Re	8a	Gross income from fundraising						
ŏ		events (not including \$	-					
		of contributions reported on line 1c). See Part IV, line 18						
	h	Less: direct expenses	8a 8b					
		Net income or (loss) from fundraising even		<u>'</u>				
		Gross income from gaming						
	54	activities, See Part IV, line 19	9a					
	b	Less: direct expenses	9b					
	1	Net income or (loss) from gaming activities						
		Gross sales of inventory, less						
	1 Va	returns and allowances	10a	$ \mathbf{a} $				
	b	Less: cost of goods sold						
	С	Net income or (loss) from sales of inventor	у					
				Business Code				
S	11a							
ano Tue	b							
evel R	С							
Miscellanous Revenue		All other revenue						
		Total. Add lines 11a-11d						
	77	Total revenue See instructions		▶	1 673 453	31 779	0	199

47-3035594

Part IX **Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). X Check if Schedule O contains a response or note to any line in this Part IX (D) Fundraising (A) Total expenses (B) Do not include amounts reported on lines 6b. 7b. Program service Management and 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic 2 individuals. See Part IV. line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Compensation of current officers, directors, 55,500 75,000 4,500 15,000 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 7 Other salaries and wages 93,750 82,500 11,250 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 9 13,200 1,870 11,330 10 15,260 12,508 1,410 1,342 11 Fees for services (nonemployees): b 3,345 3,345 d Professional fundraising services. See Part IV, line 17 . 7,600 7,600 f Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) 47,443 47,443 12 1,954 87 1,867 13 424 424 14 742 742 15 16 12,543 12,543 17 4,803 4,803 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 1,275 1,275 20 21 22 Depreciation, depletion, and amortization 4,958 4,873 85 23 Insurance 2,528 2,528 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 15,642 a Program supplies 15,642 Dues/Subscriptions 4,663 752 3,304 607 119 187 c Repairs 68 d Taxes - Personal Property 598 598 All other expenses e 18,960 12,150 4,085 2,725 Total functional expenses. Add lines 1 through 24e. . 25 324,875 254,593 43,008 27,274 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ∐ if following SOP 98-2 (ASC 958-720)

Part X **Balance Sheet**

		Check if Schedule O contains a response or note to any line in this F	Part X			
				(A)		(B)
				Beginning of year		End of year
	1	Cash - non-interest-bearing		178,498	1	374,717
	2	Savings and temporary cash investments		211,183	2	176,277
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net	_		4	
	5	Loans and other receivables from any current or former officer, direc	tor,			
		trustee, key employee, creator or founder, substantial contributor, or	35%			
					5	
	6	Loans and other receivables from other disqualified persons (as defined the control of the contr				
		under section 4958(f)(1)), and persons described in section 4958(c)			6	
	7	Notes and loans receivable, net	` ' ` '		7	
ets	8	Inventories for sale or use	<u> </u>		8	
Assets	9	Prepaid expenses and deferred charges			9	
•	10a	Land, buildings, and equipment: cost or other				
		basis. Complete Part VI of Schedule D 10a	44,380			
	b	Less: accumulated depreciation 10b		14,931	10c	13,365
	11	Investments - publicly traded securities		14,551	11	15,505
	12	Investments - other securities. See Part IV, line 11		12		
	13	Investments - program-related. See Part IV, line 11		13		
	14	Intangible assets		14		
	15	Other assets. See Part IV, line 11		15	1,157,801	
	16	Total assets. Add lines 1 through 15 (must equal line 33)	-	404,612	16	1,722,160
	17	Accounts payable and accrued expenses		404,012	17	1,722,100
	18	Grants payable			18	
	19	Deferred revenue	<u> </u>		19	
	20	Tax-exempt bond liabilities		20		
	21	Escrow or custodial account liability. Complete Part IV of Schedule		21		
	22		· · · · · · ·		21	
Liabilities	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or	250/			
billi					22	
Lia	22	, , , , , , , , , , , , , , , , , , , ,			23	
	23 24	Secured mortgages and notes payable to unrelated third parties Unsecured notes and loans payable to unrelated third parties	<u> </u>		24	
	2 4 25	···			24	
	25	Other liabilities (including federal income tax, payables to related thi				
		parties, and other liabilities not included on lines 17-24). Complete F		25 560	25	C 720
	26	of Schedule D		37,760		6,730
	26	Total liabilities. Add lines 17 through 25		37,760	26	6,730
		Organizations that follow FASB ASC 958, check here				
es	07	and complete lines 27, 28, 32, and 33.		266 252	07	560 454
anc	27	Net assets without donor restrictions	<u> </u>	366,852	27	560,454
Bala	28	Net assets with donor restrictions			28	1,154,976
nd		Organizations that do not follow FASB ASC 958, check here	▶ ⊔			
Fu		and complete lines 29 through 33.				
sor	29	Capital stock or trust principal, or current funds			29	
set	30	0, 11			30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated income, or other funds	_		31	
Net	32	Total net assets or fund balances		366,852	32	1,715,430
	33	Total liabilities and net assets/fund balances		404,612	33	1,722,160

2c

3a

х

х

c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? .

If the organization changed either its oversight process or selection process during the tax year, explain on

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the

Schedule O.

SCHEDULE A (Form 990)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

OMB No. 1545-0047

► Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name of the organization **Employer identification number** Upstream Alliance Inc 47-3035594 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990).) 2 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 🗵 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross 10 receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. С Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV. Sections A. D. and E. d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported organization (ii) EIN (iii) Type of organization (iv) Is the organization (v) Amount of monetary (vi) Amount of (described on lines 1-10 listed in your governing support (see other support (see instructions) above (see instructions)) document? instructions) Yes (A) (B) (C) (D) (E) Total

18

Schedule A (Form 990) 2021 Upstream Alliance Inc 47-3035594 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) ▶ (a) 2017 **(b)** 2018 (c) 2019 (d) 2020 (e) 2021 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge **Total.** Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Section B. Total Support (e) 2021 (f) Total Calendar year (or fiscal year beginning in) ▶ (a) 2017 **(b)** 2018 (c) 2019 (d) 2020 Amounts from line 4 7 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 11 **Total support.** Add lines 7 through 10 12 13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) Section C. Computation of Public Support Percentage % 14 Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)) 15 Public support percentage from 2020 Schedule A, Part II, line 14 15 16a 33 1/3% support test - 2021. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ b 33 1/3% support test - 2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check 17a 10%-facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported

instructions EEA Schedule A (Form 990) 2021

b 10%-facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support						
Calen	dar year (or fiscal year beginning in)▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.") .	234,134	319,642	312,548	432,919	1,641,475	2,940,718
2	Gross receipts from admissions, merchandise sold or services performed, or facilities fumished in any activity that is related to the organization's tax-exempt purpose	,	,	,	, ,		, , , , ,
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513	32,408	36,011	38,751	1,935	31,779	140,884
4	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities						
3	furnished by a governmental unit to the						
	organization without charge						
c	-	066 540	255 652	251 202	424 054	1 683 054	2 001 600
6	Total. Add lines 1 through 5	266,542	355,653	351,299	434,854	1,673,254	3,081,602
/a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						3,081,602
Secti	on B. Total Support						
Calen	dar year (or fiscal year beginning in)►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6	266,542	355,653	351,299	434,854	1,673,254	3,081,602
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties, and income from similar sources		403	3,381	445	199	4,428
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b		403	3,381	445	199	4,428
11	Net income from unrelated business			,	_		,
	activities not included on line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
-	loss from the sale of capital assets						
	(Explain in Part VI.)		1,560		2,000		3,560
13	Total support. (Add lines 9, 10c, 11,		1,300		2,000		3,300
13	and 12.)	266 542	257 616	354 680	437 300	1 672 452	3 000 500
11	First 5 years. If the Form 990 is for the or	266,542	357,616	354,680		1,673,453	3,089,590
14		· ·		•	•	,	· · · · · · · · · · · · · · · · · · ·
Saati	organization, check this box and stop her				· · · · · · · ·		· · · · · <u> </u>
	on C. Computation of Public Suppor			0 1 (f)		45	
15	Public support percentage for 2021 (line 8		-			15	99.74 %
16	Public support percentage from 2020 Sch					16	99.50 %
	on D. Computation of Investment Inc						
17	Investment income percentage for 2021 (I					17	0.00 %
18	Investment income percentage from 2020					18	0.00 %
19a	33 1/3% support tests - 2021. If the orga						
	17 is not more than 33 1/3%, check this be	-	-	-			
b	33 1/3% support tests - 2020. If the organizati	on did not check	a box on line 14	4 or line 19a, and	d line 16 is more	than 33 1/3%, a	nd
	line 18 is not more than 33 1/3%, check this bo	x and stop here	. The organization	on qualifies as a	publicly support	ed organization	▶ □
20	Private foundation. If the organization die	d not check a b	oox on line 14,	19a, or 19b, c	heck this box	and see instruc	tions ▶ 🗌

Schedule B (Form 990)

Schedule of Contributors

OMB No. 1545-0047

2021

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or Form 990-PF.

▶ Go to www.irs.gov/Form990 for the latest information.

Name of the organization

Employer identification number

Upstream Alliance Inc 47-3035594 Organization type (check one): Filers of: Section: Form 990 or 990-EZ X 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule 🗵 For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** x For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization Employe
Upstream Alliance Inc 47

Employer identification number 47-3035594

Part I	Contributors (see instructions). Use duplicate copies	of Part I if additional space is n	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	Shared Earth Foundation 113 Hoffman Lane	\$\$	Person 🗷 Payroll 🗌 Noncash 🗍
	Cockeysville MD 21030	_	(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2_	Robert F Schumann Charitable Trust 100 N Main Street Winston Salem NC 27101	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	Henry L & Grace Doherty Char Trust 150 Broadway New York NY 10024	\$5,000 	Person x Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	William Penn Foundation 2 Logan Square Philadelphia PA 19103	\$\$	Person X Payroll Oncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 5_	Realterm 201 West Street Annapolis MD 21401	\$\$	Person X Payroll Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6	Nathan Boon 914 S 25 St Philadelphia PA 19146	\$14,000	Person X Payroll

Name of organization Empt
Upstream Alliance Inc

Employer identification number 47-3035594

Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is r	ieeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7_	Sumter T McKnight Foundation 710 South 2nd Street Minneapolis MN 55401	\$20,000	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8	County of Camden 520 Market Street Camden NJ 08102	\$16,450	Person x Payroll Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 9_	Delaware Community Foundation PO Box 1636 Wilmington DE 19899	\$26,000	Person X Payroll Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10	Tannen Family Foundation 90 Riverside Dr APT 5B New York NY 10024	\$5,000	Person X Payroll Oncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11	Peter Kellogg	\$10,000	Person X Payroll Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12	New Jersey Conservation Foundation 170 Longview Road Far Hills NJ 07931	\$ <u>1,226,700</u>	Person X Payroll

Name of organization Employer identification number
Upstream Alliance Inc 47-3035594

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13	American Littoral Society 18 Hartshorne Drive Highlands NJ 07732	\$9,700	Person X Payroll Oncash Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_14	Merrill Family Foundation	\$5,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name o	f the organization			Employer identification number
Upsti	ream Alliance Inc			47-3035594
Pa	rt I Organizations Maintaining Donor Advised	Funds or Other S	imilar Funds or Ac	counts.
	Complete if the organization answered "Yes"			
	· •	(a) Donor	advised funds	(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in	writing that the asset	ts held in donor advised	1
	funds are the organization's property, subject to the organization	-		
6	Did the organization inform all grantees, donors, and donor a			
	only for charitable purposes and not for the benefit of the do			
	conferring impermissible private benefit?			
Par				
	Complete if the organization answered "Yes"	on Form 990, Part	IV, line 7.	
1	Purpose(s) of conservation easements held by the organiza	ition (check all that ap	pply).	
	Preservation of land for public use (for example, recreation	on or education)	Preservation of a	historically important land area
	Protection of natural habitat		Preservation of a	certified historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a quali	ified conservation cor	tribution in the form of	a conservation
	easement on the last day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements			2a
b	Total acreage restricted by conservation easements			2b
С	Number of conservation easements on a certified historic str	tructure included in (a)	2c
d	Number of conservation easements included in (c) acquired	d after 7/25/06, and no	ot on a	
	historic structure listed in the National Register			2d
3	Number of conservation easements modified, transferred, re	eleased, extinguished	I, or terminated by the o	organization during the
	tax year			
4	Number of states where property subject to conservation ea		>	
5	Does the organization have a written policy regarding the pe	eriodic monitoring, ins	pection, handling of	
	violations, and enforcement of the conservation easements i			
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations	, and enforcing conserv	vation easements during the year
	>			
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and	d enforcing conservatio	n easements during the year
	▶ \$			
8	Does each conservation easement reported on line 2(d) about			
	and section 170(h)(4)(B)(ii)?			
9	In Part XIII, describe how the organization reports conserva		•	
	balance sheet, and include, if applicable, the text of the footn	note to the organization	on's financial statements	s that describes the
Dan	organization's accounting for conservation easements.	of Aut Iliotouio	al Transcrines and	Other Cimiler Acces
Par				other Sillilar Assets.
10	Complete if the organization answered "Yes" of the organization elected, as permitted under FASB ASC 9			d balance about works
1a	of art, historical treasures, or other similar assets held for pu			
	service, provide in Part XIII the text of the footnote to its fina			•
b	If the organization elected, as permitted under FASB ASC 9			
D	art, historical treasures, or other similar assets held for public	•		
	provide the following amounts relating to these items:	o oznasnon, euudhu	n, or rescaren in funder	Tanoo or public service,
	(i) Revenue included on Form 990, Part VIII, line 1			• •
	(ii) Assets included in Form 990, Part X			·
2	If the organization received or held works of art, historical tre			
_	following amounts required to be reported under FASB ASC			gain, provide tile
а	Revenue included on Form 990, Part VIII, line 1			▶ \$
a b	Assets included in Form 990, Part X			
				· · · · · · · · · · · · · · · · · · ·

Par	t III Organizations Maintaining	collections of	Art, HI	storicai	reasures,	or Ot	ner Similar A	ssets (conti	nuea)
3	Using the organization's acquisition, accession	on, and other record	ds, check	any of the fo	ollowing that r	nake si	nificant use of its			
	collection items (check all that apply):			_						
а	Public exhibition		d	Loan o	r exchange p	rogram	3			
b	Scholarly research		е	U Other						
С	Preservation for future generations									
4	Provide a description of the organization's co	llections and expla	in how the	ey further th	e organizatior	n's exen	npt purpose in Par	t		
	XIII.									
5	During the year, did the organization solicit or									_
	assets to be sold to raise funds rather than to		part of the	e organizati	on's collection	n?		. ∐ Y	es	No
Par						_			_	
	Complete if the organization a	answered "Yes	on For	m 990, P	art IV, line	9, or	reported an an	nount o	n For	m
	990, Part X, line 21.									
1a	Is the organization an agent, trustee, custodia		-						. r	
_					• • • • • •			∐ Y	es	No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	ollowing to	able:			<u> </u>			
								nount		
C	Beginning balance									
d	Additions during the year									
e	Distributions during the year									
f	Ending balance					. <u>1f</u>				
2a	Did the organization include an amount on Fo						•			No
Dor	If "Yes," explain the arrangement in Part XIII.	Check here if the	explanatio	n has been	provided on I	art XIII			· • [
Par		anguared "Vee	" on For		ort IV/ line	10				
	Complete if the organization a			·						
4-	Danissis statement belows	(a) Current year	(b) F	rior year	(c) Two years	back	(d) Three years back	(e) Fo	our years	s back
1a	Beginning of year balance									
b	Contributions									
С	Net investment earnings, gains, and									
	losses									
d	Grants or scholarships									
е	Other expenditures for facilities and									
	programs									
f	Administrative expenses									
g	End of year balance		/!: 4 -		\\					
2	Provide the estimated percentage of the curre	ent year end baland		, column (a)) neid as:					
a	Board designated or quasi-endowment	0/	%							
b	Permanent endowment Term endowment %	%								
С		ild agual 100%								
20	The percentages on lines 2a, 2b, and 2c should be the percentages on lines 2a, 2b, and 2c should be the percentage of th		zation that	ara bald ar	ad administars	d for th	•			
3a	Are there endowment funds not in the posse	ssion of the organiz	zation that	are nelu ar	iu auministere	a ioi iii	5		Yes	. No
	organization by:							20/		s No
	(i) Unrelated organizations							. 3a(i		
h	(ii) Related organizations							. 3a(i		
b	` ''					• • •		. 3b		
4 Par	Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equip		JOWITTERILI	unas.						
Гаі	Complete if the organization a		" on For	m 000 D	art IV lina	112	See Form 990	Dart Y	lino	10
					or other basis					
	Description of property	(a) Cost or oth (investm		` '	or other basis other)		Accumulated epreciation	(a) B	ook valu	ie
-4-	Lond	(mivesum	J. 10,	+ '			op. 301411011			
1a	Land	•		+						
b	Buildings	•		+						
q C	Leasehold improvements	•		+	44 300		21 015		1 2	265
d	Equipment	•		+	44,380		31,015		13	,365
E Total	Other		rt V aali	nn (P) lin-	100 \					265
i otal.	Add lines 1a through 1e. (Column (d) must e	quai roiiii 990, Pa	ILA, COIUI	וווו <i>(ט),</i> ווווe	100.4				<u> 13</u>	, 365

EEA Schedule D (Form 990) 2021

SCHEDULE L (Form 990)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information. Employer identification number

OMB No. 1545-0047

2021

Department of the Treasury Internal Revenue Service Name of the organization

Open To Public Inspection

<u>Upstream</u> A	Alliance Inc	C						47-	30355	94				
		t Transactions												
(Complete if the	organization ar	nswered "Yes"	on Fo	rm 990,	Part IV, li	ne 25a	or 25b, or Forn	า 990-I	EZ, Pa	art V,	line 4	0b.	
1 (a) Na	me of disqualified pers	son	(b) Relationship bet			on and		(c) Description	of transa	action			(d) Correct	
			0	rganization	n 			(,,, ,					Yes	No
(1)														
(2)														
(3)														
under se	ction 4958	curred by the orga				·	•	•		► S				
		or From Interes												
		organization ar ported an amou						8a or Form 990), Part	IV, lin	ie 26;	or if t	he	
(a) Name of in	nterested person	(b) Relationship with organization	(c) Purpose of loan	fro	oan to or m the nization?	(e) Ori	-	(f) Balance due	(g) In (default?	by bo	oproved ard or nittee?	(i) Wi	
				То	From				Yes	No	Yes	No	Yes	No
(1)														
(2)														
(3)														
(4)														
(5)														
Total							. ▶ \$							
		sistance Benef	•											
	Complete if the	e organization a	inswered "Yes	on Fo	orm 990,	Part IV,	line 27.							
(a) Name of	finterested person	` '	nip between interested and the organization	d (c	:) Amount of	assistance	(d	Type of assistance		(е	Purpos	se of ass	sistance	
(1)														
(2)														
(3)														
(4)									+					
(5)														

	Iliance Inc Ivolving Interested Persons		47-3035594	-	age
	n answered "Yes" on Form 99		a 28h or 28c		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz reven	ation's ues?
	······································	ted person and the transaction organization review by the property organization organization review by the property organization organization review by the property organization organizat	Yes	No	
Environmental Leadership (1) Strategies	Key employee company		Consulting services		x
(i) belacegies	Company		consulting services		Λ
(2)					
(0)					
(3)					
(4)					
-					
(5) Part V Supplemental Information					
		on Schedule L (se	ee instructions).		
	·	,	,		

EEA Schedule L (Form 990) 2021

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service Name of the organization ► Attach to Form 990 or Form 990-EZ.

Form 990 for the latest information.

Open to Public Inspection

Employer identification number

Upstream Alliance Inc 47-3035594 01. Officer, directors, etc. family relationship (Part VI, line 2) Donald Baugh, Director of Operations, is the father of Julia Baugh, Director. Donald Baugh, Director of Operations, is the father of Erica Baugh, Program Manager. 02. Governing body decisions (Part VI, line 7b) Any decisions relating to changes in how the organization is operating are discussed with the Board Members. 03. Form 990 governing body review (Part VI, line 11) A copy of Form 990 is circulated to the Directors for comments prior to being filed. 04. CEO, executive director, top management comp (Part VI, line 15a) Salary for Donald Baugh, Director of Operations, is approved by independent members of the Board prior to changes to compensation to ensure that it is in line with his duties and responsibilities. 05. Other officer or key employee compensation (Part VI, line 15b Salary for Erica Baugh, Program Director, is discussed by the Board prior to changes in compensation to ensure that it is in line with her duties and responsibilities. 06. Form 990 availability to public (Part VI, line 18) Form 990 is made available to the public upon request to the address listed on page 1 of the FOrm 990. 07. Governing documents, etc, available to public (Part VI, line 19)

Governing documents are available to the public upon request to the address listed on page

Schedule O (Form 990) 2021 Employer identification number Name of the organization Upstream Alliance Inc 47-3035594 1 of Form 990. 08. List of other fees for services expenses (Part IX, line 11g) \$ 73,222 Contractors - Trips Fundraising consultant 10,500

Form **4562**

Department of the Treasury

Internal Revenue Service (99)

Name(s) shown on return

Depreciation and Amortization

(Including Information on Listed Property)

► Attach to your tax return.

► Go to www.irs.gov/Form4562 for instructions and the latest information.

Business or activity to which this form relates

OMB No. 1545-0172

2021
Attachment
Sequence No. 179

Identifying number

Upstream Alliance Inc FORM 990 - 1 47-3035594 **Election To Expense Certain Property Under Section 179** Note: If you have any listed property, complete Part V before you complete Part I. 1 2 Threshold cost of section 179 property before reduction in limitation (see instructions) 3 4 4 Dollar limitation for tax year. Subtract line 4 from line 1. If zero or less, enter -0-. If married filing 6 (a) Description of property (b) Cost (business use only) Total elected cost of section 179 property. Add amounts in column (c), lines 6 and 7 9 9 10 10 Carryover of disallowed deduction from line 13 of your 2020 Form 4562 11 Business income limitation. Enter the smaller of business income (not less than zero) or line 5. See instructions 11 12 Section 179 expense deduction. Add lines 9 and 10, but don't enter more than line 11 Carryover of disallowed deduction to 2022. Add lines 9 and 10, less line 12 Note: Don't use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Don't include listed property. See instructions.) 14 Special depreciation allowance for qualified property (other than listed property) placed in service 14 15 16 Part III MACRS Depreciation (Don't include listed property. See instructions.) Section A 17 MACRS deductions for assets placed in service in tax years beginning before 2021 4,449 18 If you are electing to group any assets placed in service during the tax year into one or more general Section B - Assets Placed in Service During 2021 Tax Year Using the General Depreciation System (b) Month and year (c) Basis for depreciation (d) Recovery (a) Classification of property placed in (business/investment use (e) Convention (f) Method (g) Depreciation deduction 19a 3-year property b 5-yeas paopeante/nt #567 509 7-year property **d** 10-year property e 15-year property 20-year property g 25-year property 25 yrs. S/L h Residential rental 27.5 yrs. NMMS/I 27.5 yrs. MM S/L property MM S/L i Nonresidential real 39 yrs. MM S/L property Section C - Assets Placed in Service During 2021 Tax Year Using the Alternative Depreciation System 20a Class life S/L S/L 12 yrs. **b** 12-year c 30-year 30 yrs. MM S/L S/L d 40-vear 40 vrs. Part IV Summary (See instructions.) 22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter here and on the appropriate lines of your return. Partnerships and S corporations - see instructions 4,958 23 For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs 23

		Federal Supporting S	2021 PG01	
Name(s) as shown on re	eturn			Tax ID Number
Upstream	Alliance	Inc		47-3035594
		Form 4562 - Line	e 19b	Statement #567
Basis 1,696 1,696	RP 5 5	CV MQ MQ	Method 200 DB 200 DB	Deduction 424 85
Total				<u>509</u>

990	Overflow Statement (This page is not filed with the return. It is for your records only.)	2021	Page 1
Name(s) as shown on return		FEIN	
<u>Upstream Al</u>	liance Inc	4	7-3035594
Doggwintion	Other expenses - Program Services		3 mount
Meals			Amount 451
	xpense	_ Ұ	600
Printing			1,989
Shipping			
Transportat	ion		8,818
	Total:	\$	12,150
Description Meals	Other expenses - Management and General		<u>Amount</u> 131
	S		341
<u>Telephone e</u>	xpense		2,484
Printing			1,111
Shipping			18
	Total:	\$	4,085
	Other expenses - Fundraising		
Description		_	Amount
Meals		_ \$	476
Printing			1,526
Shipping			723
	Total:	\$	2,725
	Schedule D Part XI Line 2d		
Description			Amount
Timing diff	ernce - Contribution recognition	\$	(2,715)
	Total:	\$	-2,715

* Item is included in UBIA for Section 199A calculations. See "UBIA" in lower right corner. **Depreciation Detail Listing**

2021

PAGE 1

Program Services

(This page is not filed with the return. It is for your records only.)

Name(s) as shown on return

Social security number/EIN

	Jpstream Alliance Inc											47-3035594			
No.	Description	Date	Cost	Basis Adjustment	Business percentage	Section 179	Bonus depreciation	Depreciable Basis	Life	Method	Rate	Prior Depreciation	Current Depreciation	Accumulated Depreciation	AMT Current
1	Projector	02082016	664		100.00			664	5	200 DB MQ	1.38	655	9	664	9
2	Paddles/Sprayskirts(4	09232016	1,179		100.00			1,179	7	200 DB MQ	8.85	906	104	1,010	104
3	Sprayskirts/paddles	12092016	1,560		100.00			1,560	7	200 DB MQ	8.73	1,169	136	1,305	136
4	Kayaks(7)	01232017	7,800		100.00			7,800	7	200 DB HY	8.93	5,363	697	6,060	697
5	Dock Boxes(4)	03282017	1,853		100.00			1,853	7	200 DB HY	8.93	1,274	165	1,439	165
6	Kayaks(2)	04032017	5,380		100.00			5,380	7	200 DB HY	8.93	3,700	480	4,180	480
7	Kayak	06072017	2,640		100.00			2,640	7	200 DB HY	8.93	1,816	236	2,052	236
8	Marmot tents	06282017	1,016		100.00			1,016	7	200 DB HY	8.93	699	91	790	91
9	Kayak, paddles	08022017	2,640		100.00			2,640	7	200 DB HY	8.93	1,816	236	2,052	236
10	Dock Box	05222017	848		100.00			848	7	200 DB HY	8.93	583	76	659	76
11	Dock box	06042018	755		100.00			755	7	200 DB MQ	11.97	439	90	529	90
12	Rooftop racks	09142018	950		100.00			950	7	200 DB MQ	13.02	517	124	641	124
13	Kayak	10112018	2,590		100.00			2,590	7	200 DB MQ	14.06	1,316	364	1,680	364
14	Kayak	05022018	2,675		100.00			2,675	7	200 DB MQ	11.97	1,553	320	1,873	320
15	Trailer retrofit	11052018	6,267		100.00			6,267	7	200 DB MQ	14.06	3,184	881	4,065	881
16	Waterproof camera	07172018	522		100.00			522	5	200 DB MQ	12.24	361	64	425	64
17	Sony camera/lense	11062019	1,649		100.00			1,649	5	200 DB MQ	22.8	709	376	1,085	376
18	B&H Monoscope	05132021	1,696		100.00			1,696	5	200 DB MQ	25		424	424	424
	Totals		42.684					42.684				26,060	4.873	30.933	4,873
	Totals		42,684					42,684				26,060	4,873	30,933	

4,873

* Item is included in UBIA for Section 199A calculations. See "UBIA" in lower right corner.

Depreciation Detail Listing

Management & General

(This page is not filed with the return. It is for your records only.)

2021

PAGE 1

Name(s) as shown on return

Social security number/EIN

U	pstream Alliance Inc											47	7-3035594		
No.	Description	Date	Cost	Basis Adjustment	Business percentage	Section 179	Bonus depreciation	Depreciable Basis	Life	Method	Rate	Prior Depreciation	Current Depreciation	Accumulated Depreciation	AMT Current
19	HP Omen laptop	10082021	1,696		100.00			1,696	5	200 DB MQ	5		85	85	85
	Totals		1,696					1,696					85	85	85

1,696